

## **Southside Housing Association Limited**

Report and Financial Statements

For the year ended 31 March 2021

Registered Social Landlord No. HCB186

FCA Reference No. 1694R(S)

Scottish Charity No. SC036009

## REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

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## MANAGEMENT COMMITTEE, EXECUTIVE AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2021

#### **MANAGEMENT COMMITTEE**

Margaret McIntyre Chairperson
Alex Cameron Vice Chairperson
Jonah Chireka Secretary
Iain Dyer Honorary President

Betty Macneill
Kenneth Ross Resigned 17<sup>th</sup> September 2020
Surjit Singh Chowdhary

Bob Turnbull Resigned 25 June 2020, Co-opted 25<sup>th</sup> February 2021 Munir Choudry

Ruth McCluskey Shirley Robison Co-opted 25<sup>th</sup> February 2021

#### **EXECUTIVE OFFICERS**

Alison Devlin

Patrick McGrath

Allan Forfar

Norma Taylor

Manda Wright

Donna Reilly

Director

Head of Housing

Deputy Director

Head of Finance & Commercial

Head of Investment & Development

#### **REGISTERED OFFICE**

135 Fifty Pitches Road Glasgow G51 4EB

#### **EXTERNAL AUDITORS**

Alexander Sloan Accountants and Business Advisers 180 St Vincent Street Glasgow G2 5SG

#### **BANKERS**

Bank of Scotland 236 Albert Drive Glasgow G41 2NL

#### **SOLICITORS**

TC Young 7 West George Street Glasgow G2 1BA

#### **INTERNAL AUDITORS**

BDO LLP 4 Atlantic Quay 70 York Street Glasgow

## REPORT OF THE MANAGEMENT COMMITTEE FOR THE YEAR ENDED 31 MARCH 2021

The Management Committee presents its report and the financial statements for the year ended 31 March 2021.

#### **Legal Status**

The Association is registered with the Financial Conduct Authority as a Co-operative and Community Benefit Society (No. 1694R(S)), the Scottish Housing Regulator as a registered social landlord (No. HCB186) under the Housing (Scotland) Act 2010 and as is a registered Scottish Charity with the charity number SC036009.

#### **Principal Activities**

The principal activities of the Association are the provision and management of affordable rented accommodation.

#### **Review of Business and Future Developments**

The impact of Covid-19 and the pandemic significantly affected all aspects of the Association's performance during 2020/21. The Association like all other UK businesses went into Lockdown in late March 2020 and although there was some respite from the commercial and societal restrictions of Lockdown during the late summer and autumn of 2020 much of the latter part of 2020/21 was again in severe Lockdown as a result of the second wave of the virus, with a repeat of the serious restrictions on the Association's activities.

The Association reported an operating surplus of £2,390,162 (2019/20: £984,799)

The equity balance of £45,686,467 (2019/20: £43,166,696) is reported in the Statement of Financial Position (page 16).

#### **Governing Body**

The Association's Governing Body is the Management Committee which meets monthly. Despite the Covid-19 restrictions, the Management Committee continued to meet monthly through 2020/21 and all meetings of the Committee were quorate. Meetings took place virtually using a digital meeting platform. The Association's Annual General Meeting was also held virtually and included a Special General Meeting to approve new model rules. The Association utilised U.K. emergency legislation which allowed the AGM to be held virtually, and added a clause in the new model rules to allow for future AGMs to be held virtually if required. At the AGM which was held in September, a third of the Management Committee stood down in accordance with our rules and any members who had served for more than 9 consecutive years were subject to a review in accordance with the rules of the Association. All Committee members underwent an annual appraisal, again consistent with our rules and with the Regulatory Framework that we work to.

The one compromise made in our Governance arrangements during the pandemic was to suspend the operation of our Neighbourhood Committees, which are locally delegated decision making bodies. It is hoped to reinstate these bodies in 2021/22 following a review.

The Association has a complex network of Regulators but there was no significant engagement with any of our Regulators during 2020/21. The Scottish Housing Regulator responded to the Covid-19 crisis by introducing a monthly reporting mechanism to track key Covid impacts on the sector, and the Association responded positively to this engagement. The Association also made extensive use of the Regulator's Notifiable Events framework to provide formal records of any changes to service delivery as a result of Covid-19.

## REPORT OF THE MANAGEMENT COMMITTEE FOR THE YEAR ENDED 31 MARCH 2021

#### Performance as a Registered Landlord

The normal performance of the Association was significantly affected by Covid-19. The repairs service was restricted at various times during the year with only Emergency Repairs being executed for several months. Similarly the Association was unable to let homes for many months and this had an impact upon rental income and re-let timescales. Table 1 below provides a comparison of key performance indicators from the Annual Return on the Charter (ARC) over the past three years including this year.

Table 1 -Summary of Performance Outputs Reported in the ARC.

| Indicators  | 2018/19 | 2019/20 | 2020/21 | Scottish<br>Average<br>2019/20 |
|---|---------|---------|---------|--------------------------------|
| Gross Rent Arears as a percentage of rent due (Indicator 27)                          | 6.58    | 5.91    | 6.04    | 6                              |
| Average days to re-let properties (Indicator 30)                                      | 21.07   | 12.19   | 38.73   | 31.8                           |
| Percentage of rent due lost through empty properties (Indicator 34)                   | 0.5     | 0.33    | 0.61    | 1.2                            |
| Percentage of tenancy offers refused (Indicator 18)                                   | 43.55   | 30.85   | 38.35   | 34.4                           |
| Percentage of New tenancies sustained for more than a year (Indicator 20)             | 93.1    | 93.57   | 100     | 92.8                           |
| Percentage of tenants satisfied with the quality of their home (Indictor 7)           | 84.57   | 96.00   | 96.00   | 87                             |
| Average hours taken to complete emergency repairs (Indicator 8)                       | 1.97    | 1.72    | 1.99    | 3.6                            |
| Average length of time taken to complete non-emergency repairs (Indicator 9)          | 4.25    | 3.98    | 2.81    | 6.4                            |
| Percentage of homes with gas safety record renewed by anniversary date (Indicator 11) | 99.6    | 100     | 100     | ?                              |
| Percentage of reactive repairs completed right first time (Indicator 10)              | 97.24   | 91.05   | 96.98   | 92.4                           |
| Satisfaction with repairs service (Indicator 12)                                      | 93.7    | 90.60   |         | 91.3                           |
| Percentage of self-contained properties that meet SHQS (Indicator 6)                  | 85.02   | 81.35   | 74.76   | 94.4                           |
| Percentage of stage 1 complaints resolved within SPSO timeframes (Indicator 3)        | 86.54   | 89.04   |         | N/A                            |
| Percentage of stage 2 complaints resolved within SPSO timeframes (Indicators 4)       | 78.26   | 80.95   |         | N/A                            |

## REPORT OF THE MANAGEMENT COMMITTEE FOR THE YEAR ENDED 31 MARCH 2021

#### Performance as a Registered Landlord (Contd.)

A detailed comparative report on the ARC is delivered to every tenant in October each year along with an Annual Assurance statement to customers that will highlight strengths and weaknesses in relation to our regulatory obligations.

#### **Investment in our Homes**

The various public health restrictions significantly affected the programme of investment in tenants' homes, particularly any work that involved working within homes. Planned maintenance works were on standstill due to Covid-19 from April 2020 – Sept 2020. In September the Association was able to remobilise Air Source Heat Pump (ASHP) installations and Cold Water Mains and Bathroom upgrade works. We also appointed a new contractor for Phase 2 of the Smoke & Heat Alarms contract in January 2021.

| Project ID  | Address  | No. of Properties | Spend       |  |
|---|--|-------------------|-------------|--|
| Kitchen Replacement                                   | Ad-hoc Properties  | 4                 | £11,124.93  |  |
| Bathroom Replacement                                  | 11-25 Midlock St   | 10                | £183,898.96 |  |
|   | 63 - 81 Ibrox St   | 11                |             |  |
|   | 8 - 20 Govan Road  | 12                |             |  |
|   | Ad- Hoc Properties   | 6                 |             |  |
| Air Source Heating<br>System Replacement              | Swinton Place  | 16                | £260,977.50 |  |
|   | St Andrews Drive / Crescent                                | 9                 |             |  |
| Common Water system upgrade( As part of ASHP)         | 12- 48 Swinton Place                                       | Common<br>Areas   | £195,283.39 |  |
| Common Water Tank<br>and Booster Pumps<br>Replacement | 5 Queensland Court   | Common<br>Areas   | £60,000.00  |  |
| Cyclical Paintwork                                    | 4-14 St Andrews Crescent (Internal Block/ Bin Shelters)    | Common<br>Areas   | £55,058.33  |  |
|   | 5 Queensland Court ( Ground Floor Exterior / Entrances)    |                   |             |  |
|   | 15 Queensland Gardens ( Ground Floor Exterior / Entrances) |                   |             |  |
|   | 605 Pollokshaws Road (Internal Block/ External Railings)   |                   |             |  |
|   | 380 -390 Tantallon Road (Internal Block)                   |                   |             |  |
| Total   |  |                   | £766,343.11 |  |

## REPORT OF THE MANAGEMENT COMMITTEE FOR THE YEAR ENDED 31 MARCH 2021

#### **Building New Homes**

Table 3 below sets out the scale of the Association's Development commitments over the past year and to address housing need in the local community. In the past year we have committed expenditure of approximately £30m on new homes.

| Table : | Table 3 – New Homes        |      |     |                  |       |                          |                     |            |  |  |  |
|---------|----------------------------|------|-----|------------------|-------|--------------------------|---------------------|------------|--|--|--|
| No      | Project                    | Rent | MMR | Shared<br>Equity | Other | Grant<br>Funding<br>(£M) | SHA Funding<br>(£M) | Completion |  |  |  |
|         |                            |      |     |                  |       |                          |                     |            |  |  |  |
| 1       | 43 Allison<br>Street       | 33   | 16  |                  | 1     | £4.038                   | £3.387              | Nov 2021   |  |  |  |
| 2       | St Andrews<br>Dr, Phase 2  | 59   |     | 17               |       | £9.125                   | £4.980              | March 2023 |  |  |  |
| 3       | St Andrews<br>Dr, Phase 3  | 32   |     | 12               |       | £5.038                   | £2.240              | March 2023 |  |  |  |
| 4       | Pollokshields<br>Tenements | 6    |     |                  |       | £0.500                   | £0.500              | March 2021 |  |  |  |
|         |                            |      |     |                  |       |                          |                     |            |  |  |  |
|         |                            |      |     |                  |       |                          |                     |            |  |  |  |
|         | TOTAL                      | 130  | 16  | 29               | 1     | £18.701                  | £11.107             |            |  |  |  |

In addition to this work we have also environmental improvement works at Halfway Park, follow up work to the main contract, and we have prepared tenders for environmental work at Queensland.

#### Southside Factoring and Related Services Ltd. (SFARS Ltd.)

The Association continues to operate a commercial subsidiary, SFARS Ltd. As a charity, the Association strives to ensure that this commercial subsidiary is a net contributor to the financial health of the Association. In most years the subsidiary delivers a small profit and the Association has the option to receive this surplus as a tax deductible distribution. The subsidiary company provides a range of services including factoring, Mid-Market Rent and Private Letting. In 2021 the Association began a process of integrating the operational delivery of many of these services into the new Neighbourhood Team, Customer Service Department and Income Maximisation Team.

#### **Care and Repair**

The Association is the Managing Agent for Glasgow Care and Repair and carries out a range of work for older and disabled home owners and for older tenants of housing associations. The service underwent a major review with partners Glasgow City Council and Glasgow Health and Social Care Partnership in 2021/22 and this will hopefully result in new funding arrangements in the coming year. The Association received funding of £302k in the year 2020/21.

## REPORT OF THE MANAGEMENT COMMITTEE FOR THE YEAR ENDED 31 MARCH 2021

#### **Advice Services**

The Association continues to maintain a specialism in Welfare Rights and Money Advice Services and as well as providing these services to our own residents, we also provide support to other housing associations and community organisations.

In addition, the service also provides specialist debt advice and is registered with the Financial Conduct Authority for this service.

## REPORT OF THE MANAGEMENT COMMITTEE FOR THE YEAR ENDED 31 MARCH 2021

#### **Management Committee and Executive Officers**

The members of the Management Committee and the Executive officers are listed on page 1.

Each member of the Management Committee holds one fully paid share of £1 in the Association. The Executive Officers hold no interest in the Association's share capital and, although not having the legal status of directors, they act as executives within the authority delegated by the Management Committee.

The members of the Management Committee are also trustees of the charity. Members of the Management Committee are appointed by the members at the Association's Annual General Meeting.

#### Statement of Management Committee's Responsibilities

The Co-operative and Community Benefit Societies Act 2014 requires the Management Committee to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Association and of the surplus or deficit of the Association for that period. In preparing those financial statements the Management Committee is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Association will continue in business; and
- prepare a statement on internal financial control.

The Management Committee is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Association and to enable them to: ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014, the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements 2019. It is also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. It is also responsible for ensuring the Association's suppliers are paid promptly.

#### **Going Concern**

Based on its budgetary and forecasting processes the Management Committee has a reasonable expectation that the Association has adequate resources to continue in operational existence for the foreseeable future; therefore, it continues to adopt the going concern basis of accounting in preparing the annual financial statements.

## REPORT OF THE MANAGEMENT COMMITTEE FOR THE YEAR ENDED 31 MARCH 2021

#### Statement on Internal Financial Control

The Management Committee acknowledges its ultimate responsibility for ensuring that the Association has in place a system of controls that is appropriate for the business environment in which it operates. These controls are designed to give reasonable assurance with respect to:

- the reliability of financial information used within the Association, or for publication;
- the maintenance of proper accounting records;
- the safeguarding of assets against unauthorised use or disposition.

It is the Management Committee's responsibility to establish and maintain systems of internal financial control. Such systems can only provide reasonable and not absolute assurance against material financial misstatement or loss. Key elements of the Association's systems include ensuring that:

- formal policies and procedures are in place, including the ongoing documentation of key systems and rules relating to the delegation of authority, which allow the monitoring of controls and restrict the unauthorised use of Association's assets;
- experienced and suitably qualified staff take responsibility for important business functions and annual appraisal procedures have been established to maintain standards of performance;
- forecasts and budgets are prepared which allow the management team and the Management Committee to monitor key business risks, financial objectives and the progress being made towards achieving the financial plans set for the year and for the medium term;
- quarterly financial management reports are prepared promptly, providing relevant, reliable and up to date financial and other information, with significant variances from budget being investigated as appropriate;
- regulatory returns are prepared, authorised and submitted promptly to the relevant regulatory bodies;
- all significant new initiatives, major commitments and investment projects are subject to formal authorisation procedures, through the Management Committee:
- the Management Committee receives reports from management and from the external and internal auditors to provide reasonable assurance that control procedures are in place and are being followed and that a general review of the major risks facing the Management Committee is undertaken;
- formal procedures have been established for instituting appropriate action to correct any weaknesses identified through internal or external audit reports.

The Management Committee has reviewed the effectiveness of the system of internal financial control in existence in the Association for the year end 31 March 2021. No weaknesses were found in the internal financial controls which resulted in material losses, contingencies or uncertainties which require disclosure in the financial statements or in the auditor's report on the financial statements.

#### **Donations**

During the year the Association made charitable donations of £2,050 (2020 - £2,630).

#### **Disclosure of Information to the Auditor**

The members of the Management Committee at the date of approval of these financial statements have confirmed, as far as they are aware, that there is no relevant information of which the auditors are unaware. They confirm that they have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

#### **Auditor**

A resolution to reappoint the Auditors, Alexander Sloan, Accountants and Business Advisers, will be proposed at the Annual General Meeting.

## REPORT OF THE MANAGEMENT COMMITTEE FOR THE YEAR ENDED 31 MARCH 2021

By order of the Management Committee



**JONAH CHIREKA** Secretary 3/9/2021

# REPORT BY THE AUDITORS TO THE MEMBERS OF SOUTHSIDE HOUSING ASSOCIATION LIMITED ON CORPORATE GOVERNANCE MATTERS

In addition to our audit of the financial statements, we have reviewed your statement on page 8 concerning the Association's compliance with the information required by the Regulatory Standards in respect of internal financial controls contained in the publication "Our Regulatory Framework" and associated Regulatory Advice Notes which are issued by the Scottish Housing Regulator.

#### **Basis of Opinion**

We carried out our review having regard to the requirements to corporate governance matters within Bulletin 2006/5 issued by the Financial Reporting Council. The Bulletin does not require us to review the effectiveness of the Association's procedures for ensuring compliance with the guidance notes, nor to investigate the appropriateness of the reason given for non-compliance.

#### **Opinion**

In our opinion the Statement of Internal Financial Control on page 8 has provided the disclosures required by the relevant Regulatory Standards within the publication "Our Regulatory Framework" and associated Regulatory Advice Notes issued by the Scottish Housing Regulator in respect of internal financial controls and is consistent with the information which came to our attention as a result of our audit work on the financial statements.

Through enquiry of certain members of the Management Committee and Officers of the Association and examination of relevant documents, we have satisfied ourselves that the Management Committee's Statement on Internal Financial Control appropriately reflects the Association's compliance with the information required by the relevant Regulatory Standards in respect of internal financial controls contained within the publication "Our Regulatory Framework" and associated Regulatory Advice Notes issued by the Scottish Housing Regulator in respect of internal financial controls.



ALEXANDER SLOAN
Accountants and Business Advisers
Statutory Auditors
GLASGOW
3/9/2021



## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SOUTHSIDE HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2021

#### **Opinion**

We have audited the financial statements of Southside Housing Association Limited (the 'Association') for the year ended 31 March 2021 which comprise the Statement of Comprehensive Income, Statement of Financial Position, Statement of Cash Flows, Statement of Changes in Equity and related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Association's affairs as at 31 March 2021 and of the surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014, the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements 2019.

#### **Basis of Opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Management Committee use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Association's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Management Committee with respect to going concern are described in the relevant sections of this report.

#### Other Information

The Management Committee is responsible for the other information. The other information comprises the information contained in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SOUTHSIDE HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2021 (continued)

#### Other Information (Contd.)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Co-operative and Community Benefit Societies Act 2014 require us to report to you if, in our opinion:

- proper books of account have not been kept by the Association in accordance with the requirements of the legislation;
- a satisfactory system of control over transactions has not been maintained by the Association in accordance with the requirements of the legislation;
- the Statement of Comprehensive Income and Statement of Financial Position are not in agreement with the books of account of the Association; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of the Management Committee**

As explained more fully in the statement of Management Committee's responsibilities as set out on page 7, the Management Committee is responsible for the preparation of the financial statements and for being satisfied that they give true and fair view, and for such internal control as the Management Committee determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Management Committee is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management Committee either intend to liquidate the Association or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SOUTHSIDE HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2021 (continued)

The extent to which the audit was considered capable of detecting irregularities including fraud Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we gained an understanding of the legal and regulatory framework applicable to the Association through discussions with the Management Committee and other management, and from our wider knowledge and experience of the RSL sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the Association, including the Cooperative and Community Benefit Societies Act 2014 (and related regulations), the Housing (Scotland) Act 2010 and other laws and regulations applicable to a registered social housing provider in Scotland. We also considered the risks of non-compliance with the other requirements imposed by the Scottish Housing Regulator and we considered the extent to which non-compliance might have a material effect on the financial statements.
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the Association's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 1 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reviewing the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims;
- reviewing the Association's Assurance Statement and associated supporting information; and
- reviewing correspondence with the Scottish Housing Regulator.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SOUTHSIDE HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2021 (continued)

## The extent to which the audit was considered capable of detecting irregularities including fraud (Contd.)

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the Directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

#### Description of the auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of the users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. The description forms part of our audit report.

#### **Use of our Report**

This report is made solely to the Association's members as a body, in accordance with Part 7 of the Cooperative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the Association's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association and the Association's members as a body, for our audit work, for this report, or for the opinions we have formed.



ALEXANDER SLOAN
Accountants and Business Advisers
Statutory Auditors
GLASGOW

3/9/2021



#### STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2021

|   | Notes | £         | 2021<br>£  | £         | 2020<br>£  |
|---|-------|-----------|------------|-----------|------------|
| Revenue   | 2     |           | 14,388,304 |           | 14,051,191 |
| Operating costs   | 2     |           | 11,998,142 |           | 13,066,392 |
| OPERATING SURPLUS   |       |           | 2,390,162  |           | 984,799    |
| Gain on sale of housing stock   | 7     | 396,316   |            | -         |            |
| Release of negative goodwill  | 13    | 111,000   |            | 111,000   |            |
| Exceptional item  | 27    | 129,424   |            | (663,305) |            |
| Interest receivable and other income  |       | 13,856    |            | 51,787    |            |
| Interest payable and similar charges  | 8     | (158,981) |            | (161,419) |            |
| Other Finance income/(charges)  | 10    | (9,000)   |            | (39,000)  |            |
|   |       |           | 482,615    |           | (700,937)  |
| SURPLUS FOR THE YEAR  |       |           | 2,872,777  |           | 283,862    |
| Other comprehensive income Actuarial gains/(losses) on defined benefit pension plan | 20    |           | (353,000)  |           | 1,153,000  |
| TOTAL COMPREHENSIVE INCOME  |       |           | 2,519,777  |           | 1,436,862  |

The results relate wholly to continuing activities.

The notes on pages 19 to 43 form an integral part of these financial statements.

#### STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2021

|                                       | Notes    |                  | 2021         |              | 2020           |
|---------------------------------------|----------|------------------|--------------|--------------|----------------|
| NON-CURRENT ASSETS                    |          | £                | £            | £            | £              |
|                                       |          |                  |              |              |                |
| Housing properties - depreciated cost |          |                  | 109,283,199  |              | 103,634,389    |
| Other tangible assets                 | 11       |                  | 1,892,449    |              | 2,332,445      |
| Intangible assets                     | 11       |                  | 345,287      |              | 180,676        |
| Investments                           | 12       |                  | 1            |              | 1              |
|                                       |          |                  | 111,520,936  |              | 106,147,511    |
| Negative goodwill                     | 13       |                  | (4,442,824)  |              | (4,553,824)    |
| CURRENT ASSETS                        |          |                  |              |              |                |
| Receivables                           | 14       | 1,498,474        |              | 2,107,270    |                |
| Shared equity properties for sale     | 15       | 121,126          |              | 544,500      |                |
| Cash and cash equivalents             | 16       | 5,282,492        |              | 5,105,604    |                |
|                                       |          | 6 002 002        |              | 7 757 274    |                |
| CREDITORS: Amounts falling due        |          | 6,902,092        |              | 7,757,374    |                |
| within one year                       | 17       | (4,564,099)      |              | (4,830,847)  |                |
| NET CURRENT ASSETS                    |          |                  | 2,337,993    |              | 2,926,527      |
| TOTAL ASSETS LESS CURRENT LI          | ABILITI  | ES               | 109,416,105  |              | 104,520,214    |
| CREDITORS: Amounts falling due        |          |                  |              |              |                |
| after more than one year              | 18       |                  | (1,414,813)  |              | (1,607,818)    |
| PENSIONS AND OTHER PROVISION          | NS FOR   | I IARII ITIES AN | ID CHARGES   |              |                |
| Scottish housing association pension  | 10 1 011 |                  |              |              |                |
| scheme                                | 20       | (526,367)        |              | (107,956)    |                |
| Strathclyde pension fund              | 20       | (189,000)        |              | (387,000)    |                |
|                                       |          |                  | (745.007)    |              | (40.4.050)     |
| DEFERRED INCOME                       |          |                  | (715,367)    |              | (494,956)      |
| Social housing grants                 | 21       | (61,520,844)     |              | (59,172,129) |                |
| Other grants                          | 21       | (78,615)         |              | (78,615)     |                |
| Ç                                     |          |                  | (61,599,459) |              | (59, 250, 744) |
|                                       |          |                  | ` <u> </u>   |              | ` <u> </u>     |
| NET ASSETS                            |          |                  | 45,686,467   |              | 43,166,696     |
| EQUITY                                |          |                  |              |              |                |
| Share capital                         | 22       |                  | 202          |              | 208            |
| Revenue reserves                      |          |                  | 46,401,631   |              | 43,661,444     |
| Pension reserves                      |          |                  | (715,367)    |              | (494,956)      |
|                                       |          |                  | 45,686,467   |              | 43,166,696     |
|                                       |          |                  |              |              |                |

The financial statements were approved by the Management Committee and authorised for issue and signed on their behalf on  $^{2/9/2021}$ 







The notes on pages 19 to 43 form an integral part of these financial statements.

### STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2021

|  | Notes    |                       | 2021        |                       | 2020        |
|--|----------|-----------------------|-------------|-----------------------|-------------|
|  |          | £                     | £           | £                     | £           |
| Surplus for the Year   |          |                       | 2,872,777   |                       | 283,862     |
| Adjustments for non-cash items:                                    |          |                       |             |                       |             |
| Depreciation of tangible fixed assets                              | 11       | 3,423,339             |             | 2,933,016             |             |
| Amortisation of intangible assets  Amortisation of capital grants  | 11<br>21 | 86,322<br>(1,791,644) |             | -<br>(1,742,791)      |             |
| Gain on disposal of tangible fixed assets                          | 21       | (395,274)             |             | 58,925                |             |
| Release of negative goodwill                                       | 13       | (111,000)             |             | (111,000)             |             |
| Non-cash adjustments to pension provisions                         |          | (132,589)             |             | 71,956                |             |
| Share capital written off  | 22       | (7)                   |             | (5)                   |             |
|  |          |                       | 1,079,147   |                       | 1,210,101   |
| Interest receivable  |          |                       | (13,856)    |                       | (51,787)    |
| Interest payable   | 8        |                       | 158,981     |                       | 161,419     |
| Operating cash flows before movements in                           |          |                       |             |                       |             |
| working capital  |          |                       | 4,097,048   |                       | 1,603,595   |
| Change in properties developed for resale                          |          | -                     |             | -                     |             |
| Change in debtors Change in creditors                              |          | 608,796<br>(181,869)  |             | (996,890)<br>658,227  |             |
| Change in creditors  |          | (181,809)             | 400.007     | 030,227               | (000,000)   |
|  |          |                       | 426,927     |                       | (338,663)   |
| Net cash inflow from operating activities                          |          |                       | 4,523,976   |                       | 1,264,932   |
| Investing Activities   |          |                       |             |                       |             |
| Acquisition and construction of properties                         |          | (8,807,669)           |             | (9,184,013)           |             |
| Purchase of Intangible Fixed Assets Purchase of other fixed assets |          | (250,932)<br>(65,846) |             | (180,676)<br>(22,892) |             |
| Social housing grant received                                      |          | 4,308,504             |             | 4,336,781             |             |
| Social housing grant repaid  |          | (74,596)              |             | (80,631)              |             |
| Proceeds on disposal of housing properties                         |          | 872,955               |             | 242,000               |             |
| Proceeds on disposal of other tangible assets                      |          | (502)                 |             | -                     |             |
| Net cash outflow from investing activities                         |          |                       | (4,018,086) |                       | (4,889,431) |
| Plant Addition   |          |                       |             |                       |             |
| Financing Activities Loan arrangement fees                         |          | _                     |             | _                     |             |
| Interest received on cash and cash equivalents                     |          | 13,856                |             | 51,787                |             |
| Interest paid on loans   |          | (158,981)             |             | (161,419)             |             |
| Loan principal repayments  |          | (183,878)             |             | (1,007,927)           |             |
| Share capital issued   | 22       | 1                     |             | 10                    |             |
| Net cash outflow from financing activities                         |          |                       | (329,002)   |                       | (1,117,549) |
| Increase/(decrease) in cash  | 23       |                       | 176,888     |                       | (4,742,048) |
| Opening cash & cash equivalents                                    |          |                       | 5,105,604   |                       | 9,847,652   |
| Closing cash & cash equivalents                                    |          |                       | 5,282,492   |                       | 5,105,604   |
| Cash and cash equivalents as at 31 March                           |          |                       |             |                       |             |
| Cash and cash equivalents as at 31 March                           | 23       |                       | 5,282,492   |                       | 5,105,604   |
|  |          |                       | 5,282,492   |                       | 5,105,604   |
| The notes on pages 19 to 43 form an integral part                  | of these | financial statem      | ents.       |                       |             |

#### STATEMENT OF CHANGES IN EQUITY AS AT 31 MARCH 2021

|  | Share<br>Capital | Strathclyde<br>Pension<br>Reserve | Scottish Housing<br>Association<br>Pension Reserve | Revenue<br>Reserve | Total          |
|--|------------------|-----------------------------------|--|--------------------|----------------|
|  | £                | £                                 | £  | £                  | £              |
| Balance as at 1 April 2019                 | 203              | (763,000)                         | (813,000)  | 43,305,626         | 41,729,829     |
| Issue of Shares Cancellation of Shares     | 10<br>(5)        | -                                 | -  | -                  | 10<br>(5)      |
| Other comprehensive income Other movements | -                | 551,000<br>(175,000)              | 602,000<br>103,044                                 | -<br>71,956        | 1,153,000<br>- |
| Surplus for the year                       | -                | <del>-</del>                      | -  | 283,862            | 283,862        |
| Balance as at 31 March 2020                | 208              | (387,000)                         | (107,956)  | 43,661,444         | 43,166,696     |
| Balance as at 1 April 2020                 | 208              | (387,000)                         | (107,956)  | 43,661,444         | 43,166,696     |
| Issue of Shares Cancellation of Shares     | 1<br>(7)         | <del>-</del><br>-                 | -  | -                  | 1<br>(7)       |
| Other comprehensive income Other movements | -<br>-           | 193,000<br>5,000                  | (546,000)<br>127,589                               | -<br>(132,589)     | (353,000)      |
| Surplus for the year                       |                  | <u> </u>                          |  | 2,872,777          | 2,872,777      |
| Balance as at 31 March 2021                | 202              | (189,000)                         | (526,367)  | 46,401,631         | 45,686,467     |

The notes on pages 19 to 43 form an integral part of these financial statements.

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS

#### 1. PRINCIPAL ACCOUNTING POLICIES

#### Statement of Compliance and Basis of Accounting

These financial statements were prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Statement of Recommended Practice for social housing providers 2018. The Association is a Public Benefit Entity in terms of its compliance with Financial Reporting Standard 102, applicable for accounting periods on or after 1 January 2019. They comply with the Determination of Accounting Requirements 2019. A summary of the principal accounting policies is set out below

#### Revenue

Revenue comprises rental and service charge income receivable in the period, income from shared ownership first tranche sales, sales of properties built for sale, other services provided, revenue grants receivable and government grants released to income in the period.

The Association recognises rent receivable net of losses from voids. Service Charge Income (net of voids) is recognised with expenditure as it is incurred as this is considered to be the point when the service has been performed and the revenue recognition criteria is met.

Government grants are released to income over the expected useful life of the asset to which they relate. Revenue grants are receivable when the conditions for receipt of the agreed grant funding have been met.

#### **Retirement Benefits**

The Association participates in the Strathclyde Pension Fund a multi-employer defined benefit scheme. Retirement benefits to employees of the Association are funded by the contributions from all participating employers and employees in the Scheme. Payments are made in accordance with periodic calculations by consulting Actuaries and are based on pension costs applicable across the various participating organisations taken as a whole. The Association accounts for this scheme as a defined benefit pension scheme in accordance with FRS 102.

The Association previously participated in the Scottish Housing Association Pension Scheme (SHAPS) a multi-employer defined benefit scheme where retirement benefits to employees of the Association are funded by the contributions from all participating employers and employees in the Scheme. Payments are made in accordance with periodic calculations by consulting Actuaries and are based on pension costs applicable across the various participating organisations taken as a whole. The Association accounts for this scheme as a defined benefit pension scheme in accordance with FRS 102. The Association moved to the SHAPS defined contribution scheme on leaving the defined benefit scheme. A number of members of the Association's staff are also members of a Defined Contribution Pension Scheme administered by Scottish Widows. Contributions to defined contribution plans are recognised as employee benefit expense when they are due.

#### **Going Concern**

On the basis that the Management Committee has a reasonable expectation that the Association has adequate resources to continue in operational existence for the foreseeable future, the Association has adopted the going concern basis of accounting in preparing these financial statements.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 1. PRINCIPAL ACCOUNTING POLICIES (continued.)

#### **Housing Properties**

Housing properties are held for the provision of social housing. Housing properties are stated at cost less accumulated depreciation and impairment losses. Cost includes acquisition of land and buildings and development cost. The Association depreciates housing properties over the useful life of each major component. Housing under construction and land are not depreciated.

| Component         | Useful Economic Life |
|-------------------|----------------------|
| Windows           | 30 years             |
| Kitchen           | 15 years             |
| Bathroom          | 20 years             |
| Central Heating   | 20 years             |
| Boilers           | 15 years             |
| Rewiring          | 25 years             |
| Lift Installation | 25 years             |
| Structure         | 50 years             |
| CCTV              | 10 years             |

#### **Depreciation and Impairment of Other Tangible Assets**

Non-current assets are stated at cost less accumulated depreciation. Depreciation is charged over the expected economic useful lives of the assets at the following annual rates:

| Asset Category              | Depreciation Rate |
|-----------------------------|-------------------|
| Office Premises             | 2%                |
| Furniture and Fittings      | 33%               |
| Computer & Office Equipment | 20%-33%           |
| Motor vehicles              | 20%               |

The carrying values of non-current assets are reviewed for impairment at the end of each reporting period.

#### **Social Housing Grants and Other Capital Grants**

Social housing grants and other capital grants are accounted for using the Accrual Method as outlined in Section 24 of Financial Reporting Standard 102. Grants are treated as deferred income and recognised in income on a systematic basis over the expected useful life of the property and assets to which they relate.

Social housing grant attributed to individual components is written off to the statement of comprehensive income when these components are replaced.

Although social housing grant is treated as a grant for accounting purposes, it may nevertheless become repayable in certain circumstances, such as the disposal of certain assets. The amount repayable would be restricted to the net proceeds of sale.

#### **Sales Of Housing Properties**

Disposals under shared equity schemes are accounted for in the statement of comprehensive income. Unsold shared equity properties are included within current assets net of grant received.

#### **Taxation**

The Association is a Registered Scottish Charity and is not liable to taxation on its charitable activities.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### 1. PRINCIPAL ACCOUNTING POLICIES (continued.)

#### Leases

Costs in respect of operating leases are charged to the Statement of Comprehensive Income on a straight line basis over the lease term. Assets held under finance leases and hire purchase contracts are capitalised in the Statement of Financial Position and are depreciated over their useful lives or the term of the lease whichever is shorter.

#### **Works to Existing Properties**

The Association capitalises major repairs expenditure where these works result in an enhancement of economic benefits by increasing the net rental stream over the life of the property, a material reduction in future maintenance costs, or a significant extention of the life of the property.

#### **Capitalisation Of Development Overheads**

Directly attributable development administration costs relating to ongoing development activities are capitalised.

#### **Borrowing Costs**

Interest incurred on financing a development is capitalised up to the date of practical completion of the scheme. All other borrowing costs are expensed to the statement of comprehensive income using the effective interest rate method.

#### **Property Development Cost**

The proportion of the development cost of shared ownership properties expected to be disposed of as a first tranche sale is held in current assets until it is disposed of. The remaining part of the development cost is treated as a non-current asset. Surpluses made on the disposal of first tranche sales are taken to the Statement of Comprehensive Income.

Property developments that are intended for resale are included in current assets until disposal.

#### **Negative Goodwill**

Negative goodwill created through acquisition is written off to the Statement of Comprehensive Income as the non-cash assets acquired are depreciated or sold.

#### **VAT**

The Association is VAT registered but the substantial proportion of its income is exempt for VAT purposes. As a result most of the VAT paid is not recovered and therefore expenditure is shown inclusive of VAT.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### 1. PRINCIPAL ACCOUNTING POLICIES (Continued.)

#### **Financial Instruments - Basic**

The Association classes all of its loans as basic financial instruments including agreements with break clauses. The Association recognises basic financial instruments in accordance with Section 11 of Financial Reporting Standard 102.

The Association's debt instruments are measured at amortised cost using the effective interest rate method.

#### **Cash and Liquid Resources**

Cash comprises cash at bank and in hand, deposits repayable on demand less overdrafts. Liquid resources are current asset investments that can't be disposed of without penalty and are readily convertible into amounts of cash at their carrying value.

#### **Impairment**

The Association assess at the end of each accounting period whether there are indications that a noncurrent asset may be impaired or that an impairment loss previously recognised has fully or partially reversed.

Where the carrying value of non-current assets is less that their recoverable amounts the shortfall is recognised as an impairment loss in the Statement of Comprehensive Income. The recoverable amount is the higher of the fair value less costs to sell and value-in-use of the asset based on its service potential.

Impairment losses previously recognised are reversed if the reasons for the impairment loss have ceased to apply. Reversals of impairment losses are recognised in the Statement of Comprehensive Income.

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 1. PRINCIPAL ACCOUNTING POLICIES (continued.)

#### Key Judgements and estimates made in the application of Accounting Policies

The preparation of financial statements requires the use of certain accounting judgements and accounting estimates. It also requires the Association to exercise judgement in applying its accounting policies. The areas requiring a higher degree of judgement, or complexity, and areas where assumptions or estimates are most significant to the financial statements are disclosed below.

#### **Key Judgements**

#### a) Categorisation of Housing Properties

In the judgement of the Management Committee the entirety of the Association's housing stock is held for social benefit and is therefore classified as Property, Plant and Equipment in accordance with FRS 102.

#### b) Identification of cash generating units

The Management Committee considers its cash-generating units to be the schemes in which it manages its housing property for asset management purposes.

#### c) Financial instrument break clauses

The Management Committee has considered the break clauses attached to the financial instruments that it has in place for its loan funding. In their judgement these break clauses do not cause the financial instrument to be classified as a complex financial instrument and therefore they meet the definition of a basic financial instrument.

#### d) Pension Liability

The Association participated in a defined benefit pension scheme arrangement with the Scottish Housing Association Pension Scheme. The fund is administered by the Pensions Trust. The Pension Trust have developed a method of calculating each member's share of the assets and liabilities of the scheme. The Association has decided that this method is appropriate and provides a reasonable estimate of the pension assets and liabilities of the Association and has therefore adopted this valuation method.

#### **Estimation Uncertainty**

#### a) Rent Arrears - Bad Debt Provision

The Association assesses the recoverability of rent arrears through a detailed assessment process which considers tenant payment history, arrangements in place and court action.

#### b) Life Cycle of Components

The Association estimates the useful lives of major components of its housing property with reference to surveys carried out by external qualified surveyors.

#### c) Useful life of properties, plant and equipment

The Association assesses the useful life of its properties, plant and equipment and estimates the annual charge to be depreciated based on this assessment.

#### d) Costs of shared ownership

The Association allocates costs to shared ownership properties on an percentage basis split across the number of properties the Association owns.

#### e) Defined pension liability

In determining the value of the Association's share of defined benefit pension scheme assets and obligations, the valuation prepared by the Scheme actuary includes estimates of life expectancy, salary growth, inflation and the discount rate on corporate bonds.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 2. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT

|                               |       |               | 2021            |  |               | 2020            |  |
|-------------------------------|-------|---------------|-----------------|--|---------------|-----------------|--|
|                               | Notes | Turnover<br>£ | Operating costs | Operating<br>surplus /<br>(deficit)<br>£ | Turnover<br>£ | Operating costs | Operating<br>surplus /<br>(deficit)<br>£ |
| Affordable letting activities | 3     | 12,905,258    | 10,739,874      | 2,165,383                                | 12,621,709    | 11,364,232      | 1,257,477                                |
| Other Activities              | 4     | 1,483,047     | 1,258,268       | 224,778                                  | 1,429,482     | 1,702,160       | (272,678)                                |
| Total                         |       | 14,388,304    | 11,998,142      | 2,390,162                                | 14,051,191    | 13,066,392      | 984,799                                  |

## 3. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM AFFORDABLE LETTING ACTIVITIES

|   | General<br>Needs<br>Housing<br>£ | Supported<br>Housing<br>£ | Shared<br>Ownership<br>£ | 2021<br>Total<br>£ | 2020<br>Total<br>£ |
|---|----------------------------------|---------------------------|--------------------------|--------------------|--------------------|
| Revenue from Lettings                             |                                  |                           |                          |                    |                    |
| Rent receivable net of service charges            | 9,708,744                        | 981,485                   | 196,297                  | 10,886,526         | 10,519,749         |
| Service charges receiveable                       | 113,552                          | 149,204                   | 29,841                   | 292,597            | 245,878            |
| Gross income from rent and service charges        | 9,822,296                        | 1,130,689                 | 226,138                  | 11,179,123         | 10,765,627         |
| Less: Rent losses from voids                      | 132,983                          | -                         | -                        | 132,983            | 132,993            |
| Income from rents and service charges             | 9,689,313                        | 1,130,689                 | 226,138                  | 11,046,140         | 10,632,634         |
| Grants released from deferred income              | 1,791,644                        | _                         | _                        | 1,791,644          | 1,822,791          |
| Other revenue grants                              | 67,474                           | -                         | -                        | 67,474             | 166,284            |
| Total turnover from affordable letting activities | 11,548,431                       | 1,130,689                 | 226,138                  | 12,905,258         | 12,621,709         |
| Expenditure on affordable letting activities      |                                  |                           |                          |                    |                    |
| Management and maintenance administration         | 3,803,110                        | 385,377                   | 77,075                   | 4,265,562          | 5,143,278          |
| Service costs                                     | 430,570                          | 153,344                   | 30,668                   | 614,582            | 653,303            |
| Planned and cyclical maintenance, including       |                                  |                           |                          |                    |                    |
| major repairs                                     | 844,081                          | 74,409                    | 14,882                   | 933,372            | 668,627            |
| Reactive maintenance costs                        | 1,288,920                        | 133,462                   | 26,692                   | 1,449,075          | 1,791,555          |
| Bad Debts - rents and service charges             | 149,535                          | 9,632                     | 1,926                    | 161,093            | 185,354            |
| Depreciation of affordable let properties         | 2,921,138                        | -                         | -                        | 2,921,138          | 2,922,115          |
| Operating costs of affordable letting activities  | 9,832,407                        | 756,223                   | 151,244                  | 10,739,874         | 11,364,232         |
| Operating surplus on affordable letting           |                                  |                           |                          |                    |                    |
| activities  | 1,716,024                        | 374,466                   | 74,894                   | 2,165,383          | 1,257,477          |
| 2020  | 967,668                          | 241,507                   | 48,302                   |                    |                    |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 4. PARTICULARS OF REVENUE, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM OTHER ACTIVITIES

|                             | Grants<br>from<br>Scottish<br>Ministers | Other revenue grants | Supporting people income | Other   | Total<br>Turnover | Operating<br>costs -<br>bad debts | Other operating costs | Operating<br>surplus<br>/ (deficit)<br>2021 | Operating<br>surplus<br>/ (deficit)<br>2020 |
|-----------------------------|---|----------------------|--------------------------|---------|-------------------|-----------------------------------|-----------------------|---|---|
|                             | £                                       | £                    | £                        | £       | £                 | £                                 | £                     | £   | £   |
| Wider role activities       | -                                       | 63,980               | -                        | -       | 63,980            | -                                 | 61,362                | 2,618                                       | (61,072)                                    |
| Care and repair             | 220,591                                 | 79,583               | 23,065                   | 55,669  | 378,907           | -                                 | 259,761               | 119,146                                     | (28,430)                                    |
| Support activities          | 32,100                                  | 26,769               | -                        | 26,732  | 85,601            | -                                 | -                     | 85,601                                      | (75,612)                                    |
| Care activities             | -                                       | -                    | -                        | -       | -                 | -                                 | -                     | -   | -   |
| Subsidiary                  | -                                       | -                    | -                        | 55,000  | 55,000            | -                                 | -                     | 55,000                                      | 55,000                                      |
| Shared equity sales         | -                                       | -                    | -                        | 423,500 | 423,500           | -                                 | 423,500               | -   | -   |
| Food point project          | -                                       | 154,000              | -                        | 38,685  | 192,685           | -                                 | 197,504               | (4,819)                                     | _   |
| Shared equity sales         | -                                       | -                    | -                        | -       | -                 | -                                 | -                     | -   | -   |
| Other activities            | 58,860                                  | 51,531               | -                        | 112,946 | 223,337           | -                                 | 146,896               | 76,441                                      | 137,285                                     |
| Commercial Leases           | -                                       | -                    | -                        | 60,037  | 60,037            | -                                 | -                     | 60,037                                      | (13,401)                                    |
| Development Costs           |   |                      |                          |         |                   |                                   | 169,246               | (169,246)                                   | (286,448)                                   |
| Total From Other Activities | 311,550                                 | 375,863              | 23,065                   | 772,569 | 1,483,047         | -                                 | 1,258,268             | 224,778                                     | (272,678)                                   |
| 2020                        | 524,940                                 | 351,946              | 24,457                   | 528,139 | 1,429,482         | -                                 | 1,702,160             | (272,678)                                   |   |

| 5. OFFICERS' EMOLUMENTS  |  |   |
|--|--|---|
|  | <b>2021</b><br>£   | <b>2020</b><br>£  |
| The Officers are defined in the Co-operative and Community Benefit Societies Act 2014 as the members of the Management Committee, managers and employees of the Association. Emoluments includes social security costs.  | £  | £   |
| Aggregate emoluments payable to Officers with emoluments greater than $\pounds 60,000$ (excluding pension contributions)   | 193,570  | 188,845   |
| Pension contributions made on behalf on Officers with emoluments greater than $\pounds 60,\!000$   | 74,525   | 69,705  |
| Emoluments payable to Director (excluding pension contributions) Pension contributions paid on behalf of the Director  | 64,456<br>39,997   | 65,303<br>36,898  |
| Total emoluments payable to the Director   | 104,453  | 102,201   |
| Total emoluments paid to key management personnel  | 404,914  | 386,146   |
| The number of Officers, including the highest paid Officer, who received emocontributions, over £60,000 was in the following ranges:-  | oluments, inclu  | ding pension  |
|  |  |   |
|  | Number   | Number  |
| £60,001 to £70,000   | 1  | 2   |
| £70,001 to £80,000   | 1<br>2   | 2   |
|  | 1  | 2   |
| £70,001 to £80,000<br>£80,001 to £90,000<br>£100,001 to £110,000   | 1<br>2<br>1  | 2<br>1<br>1   |
| £70,001 to £80,000<br>£80,001 to £90,000   | 1<br>2<br>1  | 2<br>1<br>1   |
| £70,001 to £80,000<br>£80,001 to £90,000<br>£100,001 to £110,000   | 1<br>2<br>1  | 2<br>1<br>1   |
| £70,001 to £80,000<br>£80,001 to £90,000<br>£100,001 to £110,000   | 1<br>2<br>1<br>1<br>———————————————————————————————                            | 2020  |
| £70,001 to £80,000 £80,001 to £90,000 £100,001 to £110,000  6. EMPLOYEE INFORMATION  Average monthly number of full time equivalent persons employed during  | 1<br>2<br>1<br>1<br>2021<br>No.  | 2<br>1<br>1<br>1<br>2020<br>No.                                   |
| £70,001 to £80,000<br>£80,001 to £90,000<br>£100,001 to £110,000  6. EMPLOYEE INFORMATION  Average monthly number of full time equivalent persons employed during the year   | 1<br>2<br>1<br>1<br>2021<br>No.  | 2<br>1<br>1<br>1<br>2020<br>No.                                   |
| £70,001 to £80,000 £80,001 to £90,000 £100,001 to £110,000  6. EMPLOYEE INFORMATION  Average monthly number of full time equivalent persons employed during the year  Average total number of employees employed during the year  Staff costs were:  Wages and salaries  | 1<br>2<br>1<br>1<br>1<br>2021<br>No.<br>92<br>103<br>£<br>2,837,394            | 2020<br>No.<br>100<br>109<br>£                                    |
| £70,001 to £80,000 £80,001 to £90,000 £100,001 to £110,000  6. EMPLOYEE INFORMATION  Average monthly number of full time equivalent persons employed during the year  Average total number of employees employed during the year  Staff costs were:  Wages and salaries National insurance costs               | 1<br>2<br>1<br>1<br>1<br>2021<br>No.<br>92<br>103<br>£<br>2,837,394<br>263,902 | 2020<br>No.<br>100<br>109<br>£<br>2,927,661<br>268,011            |
| £70,001 to £80,000 £80,001 to £90,000 £100,001 to £110,000  6. EMPLOYEE INFORMATION  Average monthly number of full time equivalent persons employed during the year  Average total number of employees employed during the year  Staff costs were:  Wages and salaries National insurance costs Pension costs | 2021<br>No.<br>92<br>103<br>£<br>2,837,394<br>263,902<br>531,568               | 2020<br>No.<br>100<br>109<br>£<br>2,927,661<br>268,011<br>604,015 |
| £70,001 to £80,000 £80,001 to £90,000 £100,001 to £110,000  6. EMPLOYEE INFORMATION  Average monthly number of full time equivalent persons employed during the year  Average total number of employees employed during the year  Staff costs were:  Wages and salaries National insurance costs               | 1<br>2<br>1<br>1<br>1<br>2021<br>No.<br>92<br>103<br>£<br>2,837,394<br>263,902 | 2020<br>No.<br>100<br>109<br>£<br>2,927,661<br>268,011            |

| 7.  | GAIN ON SALE OF HOUSING STOCK   |  |  |
|-----|---|--|--|
|     | Sales proceeds Cost of sales Gain on sale of housing stock  | 2021<br>£<br>488,606<br>92,290<br>396,316                      | 2020<br>£<br>-<br>-<br>-                               |
| 8.  | INTEREST PAYABLE AND SIMILAR CHARGES  |  |  |
|     | On bank loans and overdrafts  | 2021<br>£<br>71,481<br>158,981                                 | 2020<br>£<br>161,419<br>161,419                        |
| 9.  | SURPLUS FOR THE YEAR  |  |  |
| 10  | Surplus For The Year is stated after charging/(crediting): Depreciation - non-current assets Gain on component disposals Auditors' remuneration - audit services Operating lease rentals - other (Loss) on sale of other non-current assets | 2021<br>£<br>3,423,339<br>(3,101)<br>19,680<br>26,377<br>1,042 | 2020<br>£<br>2,933,016<br>(58,925)<br>12,960<br>17,402 |
| 10. | OTHER FINANCE INCOME / (CHARGES)  |  |  |
|     | Net interest on pension obligations   | <b>2021</b> £ (9,000)  | 2020<br>£<br>(39,000)                                  |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 11. NON-CURRENT ASSETS

| (a) Housing<br>Properties | Housing<br>Properties<br>Held<br>for Letting<br>£ | Housing<br>Properties<br>In course of<br>Construction<br>£ | Shared<br>Ownership<br>Completed<br>£ | Total<br>£  |
|---------------------------|---|--|---------------------------------------|-------------|
| COST                      |   |  |                                       |             |
| At 1 April 2020           | 125,912,833                                       | 16,191,170   | 4,395,836                             | 146,499,839 |
| Additions                 | -   | 8,659,137  | -                                     | 8,659,137   |
| Disposals                 | (211,693)   | -  | (0)                                   | (211,693)   |
| Transfers                 | 1,566,713   | (1,467,754)  | (118,471)                             | (19,512)    |
| At 31 March 2021          | 127,267,853                                       | 23,382,553   | 4,277,365                             | 154,927,770 |
| DEPRECIATION              |   |  |                                       |             |
| At 1 April 2020           | 42,187,785  | -  | 677,665                               | 42,865,450  |
| Charge for Year           | 2,832,490   | -  | 85,547                                | 2,918,037   |
| Transfers                 | -   | -  | 19,512                                | 19,512      |
| Disposals                 | (119,404)   | <u> </u>   | (39,024)                              | (158,428)   |
| At 31 March 2021          | 44,900,871  |  | 743,700                               | 45,644,571  |
| NET BOOK VALUE            |   |  |                                       |             |
| At 31 March 2021          | 82,366,982  | 23,382,553   | 3,533,664                             | 109,283,199 |
| At 31 March 2020          | 83,725,048  | 16,191,170   | 3,718,171                             | 103,634,389 |

|   | 2021                  |             | 20                    | 020         |
|---|-----------------------|-------------|-----------------------|-------------|
| Expenditure on Existing Properties                      | Component replacement | Improvement | Component replacement | Improvement |
| Amounts capitalised Amounts charged to the statement of | 1,566,713             | -           | 396,526               | 876,198     |
| comprehensive income                                    |                       | 2,382,447   | -                     | 2,460,182   |

All land and housing properties are heritable.

The Association's lenders have standard securities over housing property with a carry value of £34,015,882 (2020 - £36,093,127)

The depreciation charge on housing properties as shown above differs from that per Note 3 due to accelerated depreciation on component replacements.

| 11. NON CURRENT ASSETS (continued) |                         |                               |                        |                             |            |  |  |
|------------------------------------|-------------------------|-------------------------------|------------------------|-----------------------------|------------|--|--|
| (b) Other tangible assets          | Office<br>Premises<br>£ | Furniture<br>& Equipment<br>£ | Motor<br>Vehicles<br>£ | Commercial<br>Property<br>£ | Total<br>£ |  |  |
| COST                               |                         |                               |                        |                             |            |  |  |
| At 1 April 2020                    | 2,530,389               | 70,433                        | 88,033                 | 425,552                     | 3,114,407  |  |  |
| Additions                          | -                       | 33,553                        | 32,293                 | -                           | 65,846     |  |  |
| Eliminated on disposals            |                         | (12,322)                      | (17,988)               |                             | ( 30,310)  |  |  |
| At 31 March 2021                   | 2,530,389               | 91,665                        | 102,338                | 425,552                     | 3,149,944  |  |  |
| DEPRECIATION                       |                         |                               |                        |                             |            |  |  |
| At 1 April 2020                    | 524,728                 | 29,298                        | 53,178                 | 174,758                     | 781,962    |  |  |
| Charge for year                    | 445,661                 | 30,555                        | 20,576                 | 8,511                       | 505,302    |  |  |
| Eliminated on disposals            | <u> </u>                | (12,322)                      | (17,448)               |                             | ( 29,770)  |  |  |
| At 31 March 2021                   | 970,389                 | 47,531                        | 56,306                 | 183,269                     | 1,257,494  |  |  |
| NET BOOK VALUE                     |                         |                               |                        |                             |            |  |  |
| At 31 March 2021                   | 1,560,000               | 44,134<br>———                 | 46,033                 | 242,283                     | 1,892,449  |  |  |
| At 31 March 2020                   | 2,005,661               | 41,135                        | 34,855                 | 250,794                     | 2,332,445  |  |  |

| Website &<br>Software<br>£ | Total<br>£                        |
|----------------------------|-----------------------------------|
|                            |                                   |
| 180,676                    | 180,676                           |
| 250,932                    | 250,932                           |
| 431,608                    | 431,608                           |
|                            |                                   |
| -                          | -                                 |
| 86,322                     | 86,322                            |
| 86,322                     | 86,322                            |
|                            |                                   |
| 345,287                    | 345,287                           |
| 180,676                    | 180,676                           |
|                            | 180,676<br>250,932<br>431,608<br> |

| 12. FIXED ASSET INVESTMENTS                                  |                     |                |                        |                        |
|--|---------------------|----------------|------------------------|------------------------|
|  |                     |                | 2021                   | 2020                   |
| Cubaidian undartakinga                                       |                     |                | £                      | £                      |
| Subsidiary undertakings                                      |                     |                |                        | 1                      |
| Subsidiary Undertakings                                      |                     |                |                        |                        |
| Southside Housing Association Limited has                    | the following wholl | y owned subsid | diary undertakir       | ngs. The               |
| registered office of the subsidiary is ,135 Fi               | fty Pitches Road,GI | asgow.         | -                      |                        |
|  | 2021                |                | 202                    | 0                      |
|  | Unaudit             |                | Audit                  |                        |
|  |                     | Profit /       |                        | Profit /               |
|  | Reserves            | (Loss)         | Reserves               | (Loss)                 |
|  | £                   | £              | £                      | £                      |
| Southside Factoring and Related                              | ~                   | _              | ~                      |                        |
| Services Ltd   | 143,725             | 149,803        | (6,078)                | 1,046                  |
|  |                     |                |                        |                        |
| 13. NEGATIVE GOODWILL  |                     |                |                        |                        |
|  |                     |                | 2021                   | 2020                   |
| A. 4. A 'I. 0000   |                     |                | £                      | £                      |
| At 1 April 2020 Released during the year to the statement of | of comprehensive in | ncome          | 4,553,824<br>(111,000) | 4,664,824<br>(111,000) |
|  | or comprehensive ii | ICOITIC        | ` <u> </u>             | · —                    |
| At 31 March 2021   |                     |                | 4,442,824              | 4,553,824              |
| 44 DECENTARIES   |                     |                |                        |                        |
| 14. RECEIVABLES  |                     |                |                        |                        |
|  |                     |                | 2021                   | 2020                   |
|  |                     |                | £                      | £                      |
| Gross arrears of rent and service charges                    |                     |                | 779,618                | 640,472                |
| Less: Provision for doubtful debts                           |                     |                | (490,609)              | (490,055)              |
| Net arrears of rent and service charges                      |                     |                | 289,009                | 150,417                |
| Social housing grant receivable                              |                     |                | -                      | -                      |
| Other receivables  Amounts due from group undertakings       |                     |                | 949,154<br>260,312     | 1,916,295<br>40,558    |
| Amounts due nom group undertakings                           |                     |                |                        |                        |
|  |                     |                | 1,498,474              | 2,107,270              |
| 15. SHARED EQUITY PROPERTIES FOR RE                          | SALE                |                |                        |                        |
| TO THE EQUITE NOT ENTIRE TO THE                              |                     |                | 2021                   | 2020                   |
|  |                     |                | £                      | £                      |
| Shared equity properties for sale                            |                     |                | 121,126                | 544,500                |
|  |                     |                | 121,126                | 544,500                |

| 16. | CASH AND CASH EQUIVALENTS                              |           |           |
|-----|--|-----------|-----------|
|     |  | 2021      | 2020      |
|     |  | £         | £         |
|     | Cash at bank and in hand                               | 5,282,492 | 5,105,604 |
|     |  | 5,282,492 | 5,105,604 |
| 4-  |  |           |           |
| 17. | PAYABLES: AMOUNTS FALLING DUE WITHIN ONE YEAR          |           |           |
|     |  | 2021      | 2020      |
|     | B 11   | £         | £         |
|     | Bank loans   | 184,627   | 175,500   |
|     | Trade payables   | 966,263   | 1,120,448 |
|     | Rent received in advance                               | 295,409   | 238,620   |
|     | Social housing grant in advance                        | 1,079,792 | 986,242   |
|     | Other taxation and social security                     | 97,187    | 89,370    |
|     | Other payables Accruals and deferred income            | 542,107   | 763,394   |
|     | Acciuais and deferred income                           | 1,398,714 | 1,457,273 |
|     |  | 4,564,099 | 4,830,847 |
|     |  |           |           |
| 18. | PAYABLES: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR |           |           |
|     |  | 2021      | 2020      |
|     |  | £         | £         |
|     | Bank loans   | 1,414,813 | 1,607,818 |
|     |  | 1,414,813 | 1,607,818 |

**ANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 'ES TO THE FINANCIAL STATEMENTS (continued)** 

| DEBT ANALYSIS - BORROWINGS                                |           |           |
|---|-----------|-----------|
|   | 2021      | 2020      |
|   | £         | £         |
| Bank Loans  |           |           |
| Amounts due within one year                               | 184,627   | 175,500   |
| Amounts due in one year or more but less than two years   | 179,627   | 118,135   |
| Amounts due in two years or more but less than five years | 538,881   | 409,676   |
| Amounts due in more than five years                       | 696,305   | 1,080,007 |
|   | 1,599,440 | 1,783,318 |

The Association has a number of bank loans the principal terms of which are as follows:

| Number of  |                          |   |
|------------|--------------------------|---|
| Properties | Interest                 | Maturity Variable or  |
| Secured    | Rate                     | (Year) Fixed  |
| 26         | 0.6%                     | 2029 Variable   |
| 150        | 0.7%                     | 2034 Variable   |
| 82         | 0.7%                     | 2038 Variable   |
| 733        | 1.6%                     | 2024 Variable   |
|            | <b>Secured</b> 26 150 82 | Properties         Interest           Secured         Rate           26         0.6%           150         0.7%           82         0.7% |

All the Association's bank borrowings are repayable on a monthly basis with the principal being amortised over the term of the loans.

In accordance with FRS 102 the Association's bank borrowings are valued at amortised cost using the effective interest rate method.

|   | 2021<br>£              | 2020<br>£              |
|---|------------------------|------------------------|
| Due to lenders At 31 March 2021<br>Effective interest rate adjustment | 1,836,240<br>(236,800) | 2,025,874<br>(242,556) |
|   | 1,599,440              | 1,783,318              |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 20. RETIREMENT BENEFIT OBLIGATIONS

#### **Scottish Housing Association Pension Scheme**

Southside Housing Association Limited previously participated in the Scottish Housing Association Pension Scheme (the Scheme), a multi-employer scheme which provides benefits to some 150 non-associated employers. The Scheme is a defined benefit scheme in the UK.

The Association moved to a defined contribution scheme but has a net liability for the past service deficit in the defined benefit scheme.

The scheme is subject to the funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This, together with documents issued by the Pensions Regulator and Technical Actuarial Standards issued by the Financial Reporting Council, set out the framework for funding defined benefit occupational pensions schemes in the UK.

The last valuation of the Scheme was performed as at 30 September 2018 by a professionally qualified actuary using the Projected Unit Credit method. The market value of the Scheme's assets at the valuation date was £877m. The valuation revealed a shortfall of assets compared with the value of liabilities of £121m (equivalent to a past service funding level of 89%). A recovery plan is in place to eliminate the past service deficit which runs to 28 February 2022.

The Scheme operates on a 'last man standing' basis, meaning that in the event of an employer withdrawing from the Scheme and being unable to pay its share of the debt on withdrawal, then the liability of the withdrawing employer is reapportioned amongst the remaining employer. Therefore in certain circumstances the Association may become liable for the obligations of a third party.

## Present values of defined benefit obligation, fair value of assets and defined benefit asset / (liability)

|  | 2021      | 2020      | 2019      |
|--|-----------|-----------|-----------|
|  | £         | £         | £         |
| Fair value of plan assets                            | 4,710,000 | 4,255,000 | 4,008,000 |
| Present value of defined benefit obligation          | 5,236,000 | 4,363,000 | 4,821,000 |
| Surplus / (deficit) in plan<br>Unrecognised surplus  | (526,000) | (108,000) | (813,000) |
| Defined benefit asset / (liability) to be recognised | (526,000) | (108,000) | (813,000) |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 20. RETIREMENT BENEFIT OBLIGATIONS (continued)

**Scottish Housing Association Pension Scheme (continued.)** 

## Reconciliation of opening and closing balances of the defined benefit obligation

|  | 2021      | 2020      |
|--|-----------|-----------|
|  | £         | £         |
| Defined benefit obligation at the start of period                  | 4,363,000 | 4,821,000 |
| Expenses   | 4,000     | 4,000     |
| Interest expense   | 103,000   | 110,000   |
| Actuarial losses (gains) due to scheme experience                  | (28,000)  | 84,000    |
| Actuarial losses (gains) due to changes in demographic assumptions | -         | (27,000)  |
| Actuarial losses (gains) due to changes in financial assumptions   | 860,000   | (487,000) |
| Benefits paid and expenses   | (66,000)  | (142,000) |
| Defined benefit obligation at the end of period                    | 5,236,000 | 4,363,000 |
| Defined benefit obligation at the end of period                    | 5,236,000 | 4,363,000 |

## Reconciliation of opening and closing balances of the fair value of plan assets

| 2021      | 2020   |
|-----------|--|
| £         | £  |
| 4,255,000 | 4,008,000  |
| 102,000   | 92,000   |
|           |  |
| 286,000   | 172,000  |
| 133,000   | 125,000  |
| (66,000)  | (142,000)  |
| 4,710,000 | 4,255,000  |
|           | 4,255,000<br>102,000<br>286,000<br>133,000<br>(66,000) |

The actual return on the plan assets (including any changes in share of assets) over the period ended  $31 \, \text{March} \, 2021 \, \text{was} \, \pounds 388,000$ 

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 **NOTES TO THE FINANCIAL STATEMENTS (continued)** 

#### 20. RETIREMENT BENEFIT OBLIGATIONS (coninued)

**Scottish Housing Association Pension Scheme (continued.)** 

Defined benefit costs recognised in the statement of comprehensive

| income               | 2021<br>£ |
|----------------------|-----------|
| Current service cost | -         |
| Expenses             | 4,000     |
| Net interest expense | 1,000     |

Defined benefit costs recognised in statement of comprehensive income 5,000 22,000

2020 £

4,000 18,000

#### i

| income   |           |          |
|--|-----------|----------|
|  | 2021      | 2020     |
|  | £         | £        |
| Experience on plan assets (excluding amounts included in interest  |           |          |
| income) - gain /(loss)   | 286,000   | 172,000  |
| Experience gains and losses arising on plan liabilities - gain /(loss)   | 28,000    | (84,000) |
| Effects of changes in the demographic assumptions underlying the present value of the defined benefit obligations - gain /(loss)  Effects of changes in the financial assumptions underlying the present | -         | 27,000   |
| value of the defined benefit obligations - gain / (loss)   | (860,000) | 487,000  |
| Total actuarial gains and losses (before restriction due to some of the surplus not being recognisable) - gain / (loss)  | (546,000) | 602,000  |
| Effects of changes in the amount of surplus that is not recoverable (excluding amounts included in interest cost) - gain / (loss)  | -         | -        |
|  |           |          |
| Total amount recognised in other comprehensive income - gain (loss)  | (546,000) | 602,000  |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 20. RETIREMENT BENEFIT OBLIGATIONS (continued)

#### Scottish Housing Association Pension Scheme (continued.)

#### **Assets**

|                               | 2021      | 2020      | 2019      |
|-------------------------------|-----------|-----------|-----------|
|                               | £         | £         | £         |
| Absolute Return               | 232,000   | 261,000   | 339,000   |
| Alternative Risk Premia       | 189,000   | 341,000   | 224,000   |
| Corporate Bond Fund           | 355,000   | 311,000   | 281,000   |
| Credit Relative Value         | 136,000   | 102,000   | 70,000    |
| Distressed Opportunities      | 161,000   | 78,000    | 68,000    |
| Emerging Markets Debt         | 190,000   | 151,000   | 128,000   |
| Fund of Hedge Funds           | -         | -         | 11,000    |
| Global Equity                 | 729,000   | 585,000   | 645,000   |
| Infrastructure                | 263,000   | 251,000   | 168,000   |
| Insurance-Linked Securities   | 98,000    | 114,000   | 104,000   |
| Liability Driven Investment   | 1,133,000 | 1,121,000 | 1,426,000 |
| Long Lease Property           | 109,000   | 104,000   | 49,000    |
| Net Current Assets            | 35,000    | 32,000    | 4,000     |
| Over 15 Year Gilts            | 2,000     | 54,000    | 103,000   |
| Private Debt                  | 111,000   | 84,000    | 52,000    |
| Property                      | 84,000    | 79,000    | 80,000    |
| Risk Sharing                  | 168,000   | 135,000   | 116,000   |
| Secured Income                | 259,000   | 236,000   | 140,000   |
| Opportunistic Illiquid Credit | 121,000   | 104,000   | _         |
| Liquid Credit                 | 81,000    | 112,000   | -         |
| High Yield                    | 123,000   | -         | -         |
| Opportunistic Credit          | 129,000   | -         | -         |
| Cash                          | 2,000     |           |           |
| Total assets                  | 4,710,000 | 4,255,000 | 4,008,000 |

None of the fair values of the assets shown above include any direct investment in the Association's own financial instruments or any property occupied by, or other assets used by the Association.

#### **Key Assumptions**

|                 | 2021 | 2020 | 2019 |
|-----------------|------|------|------|
| Discount Rate   | 2.2% | 2.4% | 2.3% |
| Inflation (RPI) | 3.3% | 2.6% | 3.3% |
| Inflation (CPI) | 2.9% | 1.6% | 2.3% |
| Salary Growth   | 3.9% | 2.6% | 3.3% |
|                 |      |      |      |

Allowance for commutation of pension for cash at retirement 75% of maximum allowance

The mortality assumptions adopted at 31 March 2021 imply the following life expectancies:

#### Life expectancy at age 65

|                         | years   |
|-------------------------|---------|
|                         | (years) |
| Male retiring in 2021   | 21.5    |
| Female retiring in 2021 | 23.4    |
| Male retiring in 2041   | 22.8    |
| Female retiring in 2041 | 25      |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 20. RETIREMENT BENEFIT OBLIGATIONS (continued)

#### Strathclyde Pension Fund Defined Benefit Scheme Defined Benefit

Pension Fund Defined Benefit Scheme, the assets of which are held in a separate trustee administered fund.

The administering authority has responsibility for the management of the Fund. As most of the Fund's investments are equity based, there is an inherent risk of volatility in the investment market having a significant effect on the value of the fund's assets. In order to mitigate this risk, the Fund holds a diverse investment portfolio with a range of investment managers.

The following figures are prepared by the Actuaries in accordance with their understanding of FRS 102 and Guidance Note 36: Accounting for Retirement Benefits under FRS 102 issued by the Institute and Faculty of Actuaries.

#### **Principal Actuarial Assumptions**

| Assumptions as at 31 March  | 2021  | 2020  | 2019  |
|-----------------------------|-------|-------|-------|
|                             | %p.a. | %p.a. | %p.a. |
| Pension Increase Rate (CPI) | 2.85  | 1.90  | 2.50  |
| Salary Increase Rate        | 3.55  | 3.00  | 3.70  |
| Discount Rate               | 2.00  | 2.30  | 2.40  |

#### **Mortality Rates**

Life expectancy is based on the Fund's VitaCurves with improvements in line with the CMI 2016 model with an allowance for smoothing of recent mortality experience and long term rates of 1.5% p.a. for females. Based on these assumptions, the average future life expectancies at age 65 are summarised below:

|                    | Males   | Females |
|--------------------|---------|---------|
|                    | (Years) | (Years) |
| Current Pensioners | 19.8    | 22.6    |
| Future Pensioners  | 21.2    | 24.7    |

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

| Strathclyde Pension Fund Defined Benefit Schem                          | ne Defined Benefit S | cheme (contii       | nued)               |
|---|----------------------|---------------------|---------------------|
| Fair value of scheme assets by category                                 |                      |                     |                     |
|   | 2021                 | 2020                |                     |
|   | <b>%</b>             | %                   |                     |
| Equities<br>Gilts   | 66%<br>23%           | 59%<br>26%          |                     |
| Bonds   | 9%                   | 13%                 |                     |
| Property  | 2%                   | 2%                  |                     |
|   | 100%                 | 100%                |                     |
| Net Pension Liability   | 2021                 | 2020                | 2019                |
|   | £                    | £                   | 1                   |
| Fair value of employer's assets   | 6,606,000            | 5,153,000           | 5,284,000           |
| Present value of scheme liabilities                                     | (6,795,000)          | (5,499,000)         | (6,047,000)         |
|   | (189,000)            | (346,000)           | (763,000)           |
| Reconciliation of fair value of employer assets                         |                      |                     |                     |
|   | 2021                 | 2020                | 2019                |
|   | £                    | £                   | 1                   |
| Opening fair value of employer assets                                   | 5,153,000            | 5,284,000           | 4,649,000           |
| Expected return on assets   | 120,000              | 128,000             | 122,000             |
| Contributions by members  | 31,000               | 31,000              | 29,000              |
| Contributions by the employer   | 145,000              | 139,000             | 117,000             |
| Actuarial gains / (losses)  | 1,184,000            | (354,000)           | 37,000              |
| Other experience  | 53,000               | -                   |                     |
| Estimated benefits paid   | (80,000)             | (75,000)            | (65,000)            |
|   | 6,606,000            | 5,153,000           | 4,889,000           |
| Reconciliation of defined benefit obligations                           |                      |                     |                     |
|   | 2021                 | 2020                | 201                 |
| Opening defined benefit obligation                                      | <b>£</b> 5,499,000   | £ 6,047,000         | 5,941,00            |
| Current service cost  | 173,000              | 293,000             | 187,000             |
|   | 128,000              | 149,000             | 156,000             |
| Interest cost   |                      |                     | . 55,50             |
| Interest cost Contributions by members                                  |                      | 31 000              | 29 000              |
| Interest cost<br>Contributions by members<br>Actuarial gains / (losses) | 31,000<br>1,044,000  | 31,000<br>(905,000) | 29,000<br>(960,000) |

6,795,000

5,540,000

5,288,000

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 20. RETIREMENT BENEFIT OBLIGATIONS (continued)

Strathclyde Pension Fund Defined Benefit Scheme Defined Benefit Scheme (continued)

#### Analysis of amount charged to the statement of comprehensive income

|   | 2021<br>£ | 2020<br>£ | 2019<br>£ |
|---|-----------|-----------|-----------|
| Charged to operating costs:                         | ~         | ~         | ~         |
| Service cost  | 173,000   | 293,000   | 187,000   |
| Past service cost                                   | -         |           | -         |
|   |           |           |           |
|   | 173,000   | 293,000   | 187,000   |
|   | 173,000   | 293,000   | 187,000   |
| Charged to other finance costs / (income)           |           |           |           |
| Expected return on employer assets                  | (120,000) | (128,000) | (122,000) |
| Interest on pension scheme liabilities              | 128,000   | 149,000   | 156,000   |
|   | 8,000     | 21,000    | 34,000    |
|   | 128,000   | 149,000   | 156,000   |
| Net charge to the statement of comprehensive income | 181,000   | 314,000   | 221,000   |
|   | 2021      | 2020      | 2019      |
|   | £         | £         | £         |
| Actuarial gain/(loss) recognised in year            | 193,000   | 551,000   | 551,000   |
| Cumulative actuarial gains                          | 1,976,000 | 1,783,000 | 1,232,000 |

## Analysis of projected amount to be charged to the statement of comprehensive income for the year ended 31 March 2022

|                                | £         | % of pay |
|--------------------------------|-----------|----------|
| Projected current service cost | 226,000   | 47%      |
| Interest on obligation         | 137,000   | 29%      |
| Expected return on plan assets | (133,000) | -28%     |
|                                | 230,000   | -48%     |

Contributions made by the Association for the year ended 31 March 2022 are estimated to be approximately £155,000.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

#### 21. DEFERRED INCOME

22. SHARE CAPITAL

|   | Social<br>Housing<br>Grants<br>£ | Other<br>Housing<br>Grants<br>£ | Total<br>£  |
|---|----------------------------------|---------------------------------|-------------|
| Capital grants                            |                                  |                                 |             |
| At 1 April 2020                           | 59,172,129                       | 78,615                          | 59,250,744  |
| Additions in the year                     | 4,214,955                        | · -                             | 4,214,955   |
| Eliminated on disposal                    | (74,596)                         | -                               | (74,596)    |
| Amortisation                              | (1,791,644)                      | -                               | (1,791,644) |
| HAG on Shared Equity Properites - Transfe | -                                |                                 | -           |
| At 31 March 2021                          | 61,520,844                       | 78,615                          | 61,599,459  |
|   | <del></del>                      | ·                               | <del></del> |
| Total at 31 March 2021                    | 61,520,844                       | 78,615                          | 61,599,459  |
| Total at 31 March 2020                    | 59,172,129                       | 78,615                          | 59,250,744  |

This is expected to be released to the Statement of Comprehensive Income in the following years:

|                                   | 2021       | 2020       |
|-----------------------------------|------------|------------|
|                                   | £          | £          |
| Amounts due within one year       | 1,791,644  | 1,742,791  |
| Amounts due in more than one year | 59,807,815 | 57,507,953 |
|                                   | 61,599,459 | 59,250,744 |

| Shares of £1 each, issued and fully paid | 2021 |
|--|------|
|  | £    |
| A  | 000  |

|                   | £   | £   |
|-------------------|-----|-----|
| At 1 April        | 208 | 203 |
| Issued in year    | 1   | 10  |
| Cancelled in year | (7) | (5) |
| At 31 March       | 202 | 208 |

2020

Each member of the Association holds one share of £1 in the Association. These shares carry no rights to dividend or distributions on a winding up. When a shareholder ceases to be a member, that person's share is cancelled and the amount paid thereon becomes the property of the Association. Each member has a right to vote at members' meetings.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 23. | CASH FLOWS  |                          |                      |                      |                          |
|-----|---|--------------------------|----------------------|----------------------|--------------------------|
|     | Reconciliation of net cash flow to movement in net funds                          |                          | 2021                 | •                    | 2020                     |
|     | Increase / (decrease) in cash<br>Change in liquid resources                       | £<br>176,888             | £                    | £<br>(4,742,048)     | £                        |
|     | Cashflow from change in net debt  | 183,878                  |                      | 1,007,927            |                          |
|     | Movement in net funds in the year<br>Net funds at 1 April                         |                          | 360,765<br>3,322,286 |                      | (3,734,121)<br>7,056,407 |
|     | Net funds at 31 March   |                          | 3,683,051            |                      | 3,322,286                |
|     |   | At                       |                      | Other                | At                       |
|     | Analysis of changes in net funds  | 01 April 2020            | Cashflows £          | Changes              | 31 March 2021            |
|     | Cash and cash equivalents Bank overdrafts   | 5,105,604<br>-           | 176,888<br>-         | £<br>-<br>-          | 5,282,492<br>-           |
|     |   | 5,105,604                | 176,888              |                      | 5,282,492                |
|     | Liquid resources  | -                        | -                    | -                    | -                        |
|     | Debt: Due within one year  Due after more than one year                           | (175,500)<br>(1,607,818) | 183,878<br>-         | (193,005)<br>193,005 | (184,627)<br>(1,414,813) |
|     | Net funds   | 3,322,286                | 360,765              |                      | 3,683,051                |
| 24. | CAPITAL COMMITMENTS   |                          |                      |                      |                          |
|     | -   |                          |                      | <b>2021</b><br>£     | <b>2020</b><br>£         |
|     | Capital Expenditure that has been contra provided for in the finanical statements | acted for but has n      | ot been              | 25,009,715           | 6,620,850                |

The above commitments will be financed by a mixture of public grant, private finance and the Association's own resources.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 25. COMMITMENTS UNDER OPERATING LEASES  |        |        |
|---|--------|--------|
|   | 2021   | 2020   |
|   | £      | £      |
| At the year end, the total minimum lease payments under non-<br>cancellable operating leases were as follows: |        |        |
| Other   |        |        |
| Expiring in the next year   | 17,402 | 19,133 |
| Expiring later than one year and not later than five years  | 18,326 | 35,728 |
|   |        |        |

#### 26. DETAILS OF ASSOCIATION

The Association is a Registered Society registered with the Financial Conduct Authority and is domiciled in Scotland.

The Association's principal place of business is 135 Fifty Pitches Road, Glasgow, G51 4EB, .

The Association is a Registered Social Landlord and Scottish Charity that owns and manages social housing property in South Glasgow, Cardonald, Pollokshields, Halfway, Govanhill, Penilee.

| 27. EXCEPTIONAL ITEM              |           |         |
|-----------------------------------|-----------|---------|
|                                   | 2021      | 2020    |
|                                   | £         | £       |
| Halfway Park (Income)/Expenditure | (129,424) | 663,305 |

This expenditure relates to an initiative undertaken by the Association, in partnership with the Scottish National Heritage (SHN) and Glasgow City Council (GCC), to develop green space in to a community park. While the Association, SHN and GCC were the main funders of the project, a number of other bodies also provided grant funding.

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 NOTES TO THE FINANCIAL STATEMENTS (continued)

| 28. HOUSING STOCK  |             |             |
|--|-------------|-------------|
| The number of units of accommodation in management at the year end was:- | 2021<br>No. | 2020<br>No. |
| General needs  | 2,263       | 2,302       |
| Supported housing  | 64          | 64          |
| Shared ownership   | 42          | 41          |
|  | 2,369       | 2,407       |

#### 29. RELATED PARTY TRANSACTIONS

Members of the Management Committee are related parties of the Association as defined by Financial Reporting Standard 102.

Any transactions between the Association and any entity with which a Management Committee member has a connection with is made at arm's length and is under normal commercial terms.

Transactions with Management Committee members (and their close family) were as follows:

|   | 2021   | 2020   |
|---|--------|--------|
|   | £      | £      |
| Rent received from tenants on the Management Committee and their  |        |        |
| close family members  | 16,568 | 16,263 |
|   |        |        |
| Factoring charges received from factored owners on the Management |        |        |
| Committee and their close family members                          | 2,869  | 2,528  |
|   |        |        |

At the year end total rent arrears owed by the tenant members on the Management Committee (and their close family) were £496 (2020 - £526).

At the year end total factoring arrears owed by owner occupiers on the Management Committee (and their close family) were £450 (2020 - £135).

| Members of the Management Committee who are tenants           | 3 | 3 |
|---|---|---|
| Members of the Management Committee who are owner occupiers   | 5 | 7 |
| Members of the Management Committee who are local councillors | 1 | 1 |